

## 1.1 Code of Business Conduct and Ethics

### Purpose

The Heritage Group and its family of subsidiary and affiliate companies (referred to as “Heritage” or “THG”) counts on all our businesses and employees to honor, enhance and expand our reputation by representing Heritage well in all interactions. We are committed to **honesty, integrity and high ethical standards** in all that we do. **Integrity** is essential to how we do business. This Code of Business Conduct sets forth the principles that guide us all to **make decisions that reflect our high standards of character** in the course of performing our jobs. The Code is not intended to be an exhaustive list and may be supplemented by more detailed policies and procedures. Using this Code of Business Conduct and Ethics, Heritage’s other policies and procedures, as well as applicable federal and state regulations, will support employees in their exercise of good judgment while fulfilling their daily responsibilities.

At Heritage, our values include pursuing the creation of enduring value; building long-term relationships with employees, customers and vendors based on mutual respect and trust; betting on people; keeping our eyes open for opportunities; tackling big problems; and always doing the right thing. A team approach to management allows Heritage to provide creative and effective solutions to issues affecting our customers and their industries.

The Heritage Group’s Code of Business Conduct guides the way we conduct business across The Heritage Group. This Code applies to all employees of The Heritage Group and its subsidiaries. Individual Heritage companies may elect to have more specific versions of this Code of Business Conduct and Ethics.

### Scope

This Code has been developed to communicate Heritage’s expectations to all employees, in order to promote the following conduct:

1. Fair Treatment and Respect for our Employees
2. Compliance with Safety and Environmental Requirements
3. Proper Business Gifts and Entertainment
4. Fair Competition (Avoidance of Antitrust Issues)
5. Avoidance of Corruption and Bribery
6. Avoidance of Conflicts of Interest
7. Protection of Confidential Information and Intellectual Property
8. Accurate and Timely Financial and Other Company Records
9. Proper use of Company Assets
10. Proper use of Company Communication and Information Technology Mechanisms
11. Community Involvement and Social Responsibility
12. Understanding of Your Role and Responsibility for Compliance with the Code
13. Prevention of Wrongdoing, and Accountability for Violations of the Code
14. Prompt Reporting of Suspected Violations of the Code
15. Other Considerations

## **1. Fair Treatment and Respect for our Employees**

The most critical element to our success is our employees. Everyone should be treated fairly and with dignity. All employees should have the opportunity to contribute to their fullest potential.

Heritage fosters a work environment that promotes equal opportunity, dignity and respect and we are committed to fostering, cultivating, and preserving a culture of diversity and inclusion. Our policies promote equal employment opportunity without discrimination or harassment on the basis of race, color, religion, creed, age, gender, gender identity or expression, sexual orientation, national origin, citizenship, disability, pregnancy, veteran status, genetic information or any other characteristic protected by law. We expect that all relationships among persons in the workplace will be business-like and free of bias, harassment and violence.

Misconduct, including discrimination, harassment, retaliation or other forms of unprofessional behavior will not be tolerated and may lead to disciplinary action up to and including termination.

## **2. Compliance with Safety and Environmental Requirements**

At Heritage, we are dedicated to designing, constructing, maintaining and operating facilities that protect our people and physical resources. It is our policy to comply with applicable safety and environmental requirements, to provide and require the use of adequate protective equipment and measures, and to insist that all work be done in a safe and responsible manner. It is the responsibility of each employee to follow all company policies and procedures related to workplace safety and compliance.

Heritage is committed to minimizing the impact to the environment. We work to continuously improve our environmental performance by setting and working toward quantifiable goals that reduce the environmental impact of our activities. We will follow applicable environmental laws and regulations in the countries where we operate.

As a fourth-generation family-owned business, we are committed to building for future generations, tackling the hardest environmental sustainability problems now, and leaving our people, our communities, and our planet better than we found them. Heritage exists to build a safer, more enriching and sustainable world by harnessing the power of family.

## **3. Proper Business Gifts and Entertainment**

Heritage's business decisions are made on merit. Therefore, we will never give or offer, directly or indirectly, anything of value to a third party, including a government official, political party or candidate, that will corruptly influence that person's/entity's business decision or allow an unfair advantage.

Conversely, an employee may not accept a gift, favor or service of more than modest value from a third party. Gifts accepted from a third party should be infrequent, and should never be requested or solicited by an employee. Questions regarding what constitutes "modest value" or whether a business gift or entertainment activity is a permissible business expense should be directed to Human Resources.

Examples of items considered to be modest value or below include:

1. Acceptance of gifts based on family or personal relationships;
2. Acceptance of meals, refreshments or entertainment of reasonable value in the course of a meeting or event held for bona fide business purposes;
3. Acceptance of promotional material of nominal value such as pens, pencils, note pads, key chains, calendars, and similar items.

If a gift is received and is more than a "modest value", Human Resources or the business' General Counsel should be contacted for guidance on how to proceed with returning otherwise handling the gift.

## 4. Fair Competition (Avoidance of Antitrust issues)

Heritage is committed to the continuation of free enterprise and the legal and regulatory frameworks that support it. Therefore, we recognize the importance of laws that prohibit restraints of trade that would damage economic activities and support unethical business practices.

Antitrust laws are designed to prohibit practices that might unreasonably restrict competition. These laws deal with agreements and practices “in restraint of trade,” such as price fixing and boycotting suppliers or customers. They also prohibit (i) pricing intended to drive a competitor out of business; (ii) disparaging, misrepresenting or harassing a competitor; (iii) sharing or stealing trade secrets; (iv) bribery; and (v) kickbacks.

**It is our policy to comply fully with all applicable antitrust and competition laws. Employees are prohibited from engaging in practices that violate these laws.**

In all of our business dealings with customers, suppliers, and competitors, we will:

1. Embrace competition; don't avoid it.
2. Deal honestly, directly, and fairly with all customers, competitors, and suppliers.
3. Express ourselves carefully, professionally, and accurately in all business communications, especially emails.
4. Avoid any unfair or deceptive practice and always present our products in an honest manner.
5. Treat all customers and suppliers honestly, fairly, and objectively.
6. Select suppliers based on merit and set the expectation that we expect our suppliers to compete fairly.
7. Never comment on a competitor's product without a good basis for such statements.
8. Speak up when others within our business or our competitors are engaged in questionable or unlawful behavior.
9. Comply with all laws, including those prohibiting agreements or understandings with competitors to fix prices or other sales terms, coordinating bids or dividing sales territories, customers, or product lines. These types of agreements with competitors are generally illegal in the United States and many other markets where we conduct business.

**The ramifications of an antitrust violation are serious, both for the Company and the employee engaged in the unlawful conduct. This includes harm to Heritage's reputation, fines, criminal risk, civil liability and damages, contractual risk and internal cost to address the violation.** If an employee has any questions or concerns about the appropriateness of certain business practices or an interaction with our competitor(s), please consult with a supervisor, General Counsel or Corporate Counsel (where applicable), or [antitrust@thgrp.com](mailto:antitrust@thgrp.com).

## 5. Avoidance of Corruption and Bribery

In addition to the guidance regarding Business Gifts and Entertainment, and Fair Competition, Heritage sells products internationally, and sells to government agencies both domestically and internationally. This subjects Heritage to additional requirements of the Federal Acquisition Regulations and the US Foreign Corrupt Practices Act. Individual states and countries have similar and sometimes more stringent requirements. Heritage employees involved in international operations and/or sales to governmental entities have additional requirements regarding business conduct and ethical behavior, intended to avoid even the appearance of wrongdoing.

## 6. Avoidance of Conflicts of Interest

Heritage expects its employees to conduct business according to the highest ethical standards of conduct. Employees are expected to devote their best efforts during working time to the interests of Heritage. Business dealings that appear to create a conflict between the interests of Heritage and an employee are unacceptable.

Heritage recognizes the rights of employees to engage in activities outside of their employment, which are of a private nature and unrelated to our business. However, the employee must disclose any possible conflicts so that Heritage may assess and prevent potential conflicts of interest from arising. A potential or actual conflict of interest occurs whenever an employee is in a position to influence a decision that may result in a personal gain for the employee or an immediate family member as a result of Heritage's business dealings, such as outside employment with a customer, supplier or competitor; having a significant financial interest with same; or exploiting one's position with the company for personal gain. Although it is not possible to specify every action that might create a conflict of interest, this policy sets forth those that most frequently present problems.

## **7. Protection of Confidential Information & Intellectual Property**

The protection of confidential information, intellectual property, and trade secrets is vitally important to Heritage's success. It ensures we are able to safeguard sensitive information related to our employees, innovation, operations, and our customers and partners.

Employees must understand and acknowledge that, during the course of employment by the Company, employees may have access to and learn about confidential information. Confidential information includes, but is not limited to, all information not generally known to the public, in spoke, printed, electronic, or any other form or medium related directly or indirectly to the following:

1. The Company's financial and accounting information; transactions or potential transactions; or other business agreements;
2. Intellectual property including trade secrets, patents, inventions, research findings, or product information;
3. Business strategies including pricing/marketing or unpublished goals, forecasts, and initiatives;
4. Operating plans, procedures, or training; and
5. Employee or customer-related data.

Additionally, employees must understand and agree that confidential information includes information created and developed by the employee in the course of employment by the Company is considered intellectual property owned by Heritage. As such, it must be treated as if the Company furnished the same confidential information to the employee as detailed above.

In consideration of an employee's employment by Heritage, which an employee acknowledges to be good and valuable consideration for the employee's obligations under this policy, each employee must agree to treat all confidential information as strictly confidential; not to directly or indirectly disclose, publish, communicate, or make available confidential information; and not to access or use any confidential information, except as required in the performance of an employee's authorized employment duties to the Company.

Each employee's obligations under this policy begin immediately when the employee first has access to the Company's confidential information (whether before or after the beginning of employment with Heritage) and continues during and after the employee's employment with Heritage. Any employee who is unsure whether information should be kept confidential should always check with their supervisor, Human Resources, or Corporate Counsel (if applicable).

Without notice, Heritage may review any material created, stored, sent, or received in its network through the Internet or any other Company communication system.

Any employee who discloses trade secrets, intellectual property, and/or confidential information without authorization, uses such information for personal gain, improperly stores such information creating a risk of a breach, replicates confidential documents or sources, or otherwise violates this policy will be subject to disciplinary action up to and including termination and legal action.

This policy contained with this Code is in addition to the provisions of any other confidentiality or similar agreement an employee may have signed in consideration of or during their employment with Heritage.

## **8. Accurate and Timely Financial and other Company Records**

Heritage relies on our accounting records to produce reports for our management, creditors, governmental agencies, and others. We are committed to maintaining books and records that accurately and fairly reflect our financial transactions. Each employee must maintain accurate and fair records of transactions, time reports, expense reports and other business records.

In this respect, the following guidelines must be followed:

1. No undisclosed or unrecorded funds or assets may be established for any purpose.
2. Assets and liabilities of Heritage must be recognized and stated in accordance with our standard practices and Generally Accepted Accounting Principles (“GAAP”).
3. No false or artificial entries may be made, or misleading reports issued.
4. No false or fictitious invoices may be paid or created.

It is the responsibility of each employee to uphold these standards. Employees are expected to cooperate fully with our internal and external financial auditors. Information must not be falsified or concealed under any circumstances, and an employee whose activities are the cause of the creation of false financial reporting will be subject to disciplinary action, including termination.

## **9. Proper Use of Company Assets**

Company funds and all other assets of Heritage are for company purposes only and not for personal benefit. When an employee's position requires spending company funds or incurring reimbursable travel and living expenses, the employee is expected to use good judgment on Heritage's behalf to ensure that all expenditures incurred are fair and reasonable in the circumstances and in accordance with all company policies and procedures.

Heritage's facilities, equipment, vehicles and supplies are to be used for conducting company business or associated purposes specifically authorized by management during working time. This applies to all equipment and supplies, including computers, software, and other office supplies and equipment. All employees should protect Heritage's corporate assets and ensure their efficient use.

## **10. Proper Use of Company Communication and Information Technology Mechanisms**

All employees are required to use Heritage's communication resources in a lawful manner. This includes company email, voicemail, network drivers and internet access. All communication and information technology systems are the property of Heritage. To ensure that the use of the Company's communications systems are consistent with legitimate business interests, the Company retains the right to monitor the use of such resources from time to time, and employees hereby consent to such monitoring.

Company communication resources shall be used for business or job-related purposes during working time. Any personal use of Company email must be limited to non-working time (e.g., breaks and lunch periods) and be in compliance with all other Company policies (including but not limited to non-discrimination and anti-harassment policies or any provision of this Code).

It is generally not Heritage's intent to monitor internet access or messages on voicemail and e-mail systems. However, Heritage reserves the right to do so in appropriate circumstances, consistent with applicable laws and regulations.

Use of computer, tablet, or smartphone resources for any of these activities is strictly prohibited:

1. Viewing, transmitting, retrieving or storing material that may be considered in violation of Company policies, such as the nondiscrimination and anti-harassment policies; accessing sites containing sexually explicit or pornographic material, or other unlawful material.
2. Transmitting any messages containing discriminatory or harassing remarks about an individual or group's race, color, religion, creed, age, gender, gender identity or expression, sexual orientation, national origin, citizenship, disability, pregnancy, veteran status, genetic information, or any other legally protected characteristic.
3. Disseminating or storing commercial or personal advertisements, promotions, destructive programs (that is, viruses or self-replicating code).
4. Using or copying software in violation of a license agreement or copyright.
5. Using Company communication systems for any other purpose which is illegal.

In handling Heritage's information or information owned by a third party and/or licensed by Heritage, employees should comply with copyright laws, computer software licensing agreements, and relevant Company policy. Information technology representatives can provide advice and assistance in protecting computer-based information in accordance with Heritage's policies on information security.

## **11. Community Involvement and Social Responsibility**

We support our employees' rights to express their opinions in a public forum and encourage engagement with the communities in which we live and work. Employees' behavior in the community and in social media forums should avoid adversely impacting the Company's reputation, customer or vendor relationships, or relationships with the community or otherwise risking violation of this Code.

Heritage encourages its employees to become involved in civic affairs and to participate in the political process. However, employee's participation and involvement must be on an individual basis, on their own time, at their own expense, and should avoid any conflict of interest. Unless authorized, employees who participate in partisan political activities should not suggest or state that they speak or act for Heritage. An employee who seeks election or appointment to public office should discuss any plans to qualify for or accept appointments to public office with the Company in order to resolve possible conflicts.

In the United States, federal law prohibits corporations from donating corporate funds, goods, or services (including employees' work time), directly or indirectly, to candidates for federal offices. Local and state laws also govern political contributions and activities as they apply to their respective jurisdictions. Similar laws exist in other countries.

## **12. Understanding of Your Role and Responsibility for Compliance with the Code**

All employees are required to comply with applicable governmental laws, rules and regulations wherever Heritage does business. This is in addition to company-specific work rules, policies and procedures.

All employees are expected to work in a cooperative manner with management/supervisors, coworkers, customers and vendors to follow consistently both the meaning and intent of this code. Managers and leaders are expected to ensure that our business processes and practices reinforce the Code of Business Conduct. Additionally, managers and supervisors are expected to serve as positive role models in the course of their work duties by establishing and adhering to high ethical standards and to create an ethical culture by encouraging and rewarding actions that are consistent with the Code.

The Code of Business Conduct cannot anticipate every conceivable situation. You should be alert that you or your colleagues may be in a gray area and ask yourself these three questions:

1. How would this decision look to others within Heritage or externally?
2. Am I willing to be held accountable for this decision? And,
3. Is this consistent with Heritage's Code of Business Conduct and Ethics?

You should seek guidance when a situation may not be clear. Your supervisor or Human Resources will respond to questions and issues of interpretation about the Code.

### **13. Prevention of Wrongdoing, and Accountability for Violations of the Code**

Heritage takes these provisions of the Code of Business Conduct very seriously, and we will treat any violations of this Code accordingly. A failure by any person to comply with applicable laws, rules or regulations governing our business, this Code or any other policies or requirements may result in disciplinary action up to and including termination and, if warranted, legal action. The intention of this Code is, however, preventive in nature, by providing employees with knowledge and understanding sufficient to avoid any violations or wrongdoing.

### **14. Prompt Reporting of Suspected Violations of the Code**

If you have any questions or concerns about compliance or matters discussed within this Code, talk with your supervisor, your Human Resources group, or General Counsel or Corporate Counsel (where applicable). You are expected to promptly report any violations of this code to your supervisor, Human Resources Department or through the Heritage Ethics Hotline. Failure to promptly notify a supervisor or Human Resources Department of a violation of this Code is a breach of the Code and may result in action by Heritage.

You can discuss your concerns or suspected violations without fear of any form of retaliation. When you report a suspected violation of the Code of Business Conduct through the established procedures:

1. You will be treated with respect.
2. Your concerns will be taken seriously. If your concerns are not resolved at the time of your report, you will be informed of the outcome if you provide your contact information or retain your PIN number through the IntegraReport online reporting platform (if applicable).
3. You will not be required to identify yourself. However, specific information regarding the concern allows us to more swiftly respond to issues raised.
4. Your communication will be protected to the greatest extent possible.

**Ethics Hotline: IntegraReport**

**Voice Hotline: 1-888-THG-1930**

**Online: [THG.IntegraReport.com](https://www.thg.com/IntegraReport)**

### **15. Other Considerations**

This Code is intended to be interpreted or applied in any manner that is consistent with an employee's rights to communicate under any law.

Nothing in this Code, however, is intended to prevent employees from discussing the terms and conditions of their employment, or from engaging in concerted activity protected by law.

The application of the Code shall be subject to any restrictions or rights that may arise from the law in any locality, state or country in which Heritage operates.

**THE HERITAGE GROUP CODE OF BUSINESS CONDUCT AND ETHICS**  
**EMPLOYEE ACKNOWLEDGEMENT**

The Heritage Group Code of Business Conduct and Ethics outlines expected behaviors of all Heritage employees. Heritage will conduct its business in full compliance with all applicable laws and regulations, and with honesty, integrity and high ethical standards. Integrity is the foundation for all company relationships, including those with customers, suppliers, communities and our employees. The highest standards of ethical business conduct are required of Heritage employees in the performance of their Company responsibilities. Employees will engage in activity that is consistent with these standards and will avoid behaviors and situations that may raise questions as to the company’s honesty, impartiality, reputation or otherwise cause embarrassment to the company.

As an employee of a Heritage company, I will ensure that:

- 1. I will not cause or contribute to a hostile work environment.
- 2. I will make the safety of myself and my fellow employees a primary concern in performing my duties.
- 3. I will avoid situations and behavior that create a conflict of interest and take advantage of my Heritage position to seek personal gain through the use of non-public Heritage information or abuse the trust placed in my position.
- 4. I understand that the nature of my position may give me access to, and knowledge of, confidential information and places me in a position of trust and confidence with the Company.
- 5. I will follow all restrictions on use and disclosure of information, including protecting Heritage’s confidential information and ensuring that non-Heritage proprietary information is used and disclosed only as authorized by the owner of the information or as otherwise permitted by law.
- 6. I will protect all Company, customer, and supplier assets and use them only for appropriate Company-approved activities.
- 7. Without exception I will practice fair dealing and comply with all applicable laws, rule, and regulations.
- 8. I will promptly report any illegal or unethical conduct to management, the Ethics Hotline (1-888-THG-1930 or THG.integrareport.com) or other appropriate authorities.

Every employee has the responsibility to ask questions, seek guidance and report suspected violations of this Code of Business Conduct and Ethics. Retaliation will not be tolerated against employees who raise genuine concerns.

I have read The Heritage Group Code of Business Conduct and Ethics and I certify that:

- 1. I understand The Heritage Code of Business Conduct and Ethics.
- 2. To the best of my knowledge, I am in compliance with The Heritage Group Code of Business Conduct and Ethics.
- 3. I will continue to comply with The Heritage Group Code of Business Conduct and Ethics.

\_\_\_\_\_  
Printed Name

\_\_\_\_\_  
Employee ID #

\_\_\_\_\_  
Signature

\_\_\_\_\_  
Date